



**BOARD OF VISITORS**  
**STRATEGIC FINANCE COMMITTEE MEETING**  
**AGENDA**

BK Fulton, Chair

April 11, 2023, Time: 3:00 PM

Campus Location

Norfolk State University  
700 Park Avenue, Norfolk, VA 23504  
H. B. Wilson Hall, Suite 530

- I. Call to Order/Establish Quorum**
- II. Recommend Approval of Electronic Participation**
- III. Recommend Approval of the February 17, 2023, Committee Minutes**
- IV. Discussion Items**
  - A. Quarterly Financial Report, February 28, 2023
  - B. Higher Education Emergency Relief Funds (HEERF) Update
  - C. Debt Management Compliance
  - D. FY 2023-24 Operating Budget
    - 1. Tuition & Fees Recommendation
    - 2. FY 2023-24 Operating Budget Recommendation
  - E. Facilities Management Update
    - 1. Maintenance Reserve Projects
    - 2. Capital Projects
  - F. Legislative Affairs Update
  - G. Human Resources Update
  - H. Information Technology Update
  - I. University Advancement Update
- V. Closed Meeting – Pursuant to §2.2-3711A.1, 4, 7 and 8, Code of Virginia**
- VI. Open Meeting**  
– Closed Meeting Certification
- VII. Adjournment**

**Strategic Finance Committee**

*BK Fulton, Chair*

Dwayne B. Blake

The Honorable James W. Dyke, Jr. (Virtual)

Conrad Hall

Jay Jamison

Delbert Parks

*Staff: Dr. Gerald E. Hunter, Vice President for Finance and Administration & CFO*  
*Dr. Justin L. Moses, Vice President for Operations & Chief Strategist for Institutional Effectiveness*  
*Clifford Porter, Vice President for University Advancement*

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*The President participates in all Committee meetings.*

All meetings of all committees are noticed for meeting at 8:30 a.m. on April 11, 2023. Committee Meetings will meet sequentially in the order listed. The meeting of each public body will begin 10 minutes following adjournment of the prior meeting. Thus, the specific times shown for the various meetings are approximate only, and meetings may start earlier than the listed approximate start time.

In compliance with the Virginia Freedom of Information Act, please be advised that during the course of this meeting there will be no opportunity for public comment (except where indicated).